

Stronger Together

2023 Annual Report
for the Capital Planning Region O/A
Winnipeg Metropolitan Region

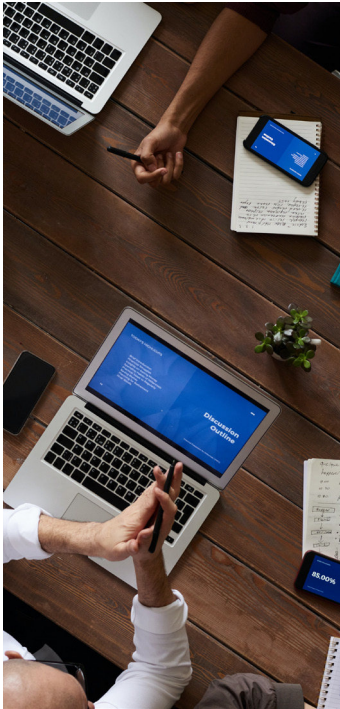


Land Acknowledgment

We acknowledge that the Winnipeg Metropolitan Region is located on Treaty 1 Territory, the ancestral lands of the Ininew, Anishinaabe, Anisininew, Dene, Dakota, Lakota and Nakota, and is the Homeland of the Red River Métis.

We also acknowledge Shoal Lake 40, Treaty 3 Territory, sources water to the City of Winnipeg. As an organization, our board members and staff are committed to working in collaboration and partnership with First Nations and the Red River Métis in the spirit of truth and reconciliation.

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2023 in Review

Learn about what the WMR has been working on this year, advancements and updates to Plan20-50, and strategic projects helping the WMR further become a safe, prosperous, and sustainable place for all.

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A Strong Foundation

View a timeline of WMR projects and significant milestones that have led us to where we are today.



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View the 2023 financial statements for
the Winnipeg Metropolitan Region.



Forward Together



A Message from our Chair



I am pleased to provide an update on the remarkable progress achieved by the Winnipeg Metropolitan Region (WMR) as it transitioned to the Capital Planning Region for the Province of Manitoba. This transition has been a critical milestone in the journey for the WMR. Since assuming the role of Board Chair of this newly established statutory corporation in March 2023, I have witnessed the unwavering dedication and collaborative effort of the 18 distinct communities that form our Board, as we work towards a shared vision of building a sustainable and economically viable region.

Central to our progress has been our work to finalize the regional plan, Plan20-50. The plan was developed through an inclusive process incorporating the input of many, and reflects the Board's commitment to an informative and transparent approach. We remain constant in our commitment to present the completed plan to the Minister of Municipal and Northern Relations by January 2025.

The dedication of our board members and the outstanding efforts of WMR staff have been instrumental in driving our progress forward. As we transition to planning on a regional level, we are taking a significant stride towards establishing a globally competitive region, bolstering Manitoba's economy, and ensuring an unparalleled quality of life for future generations.

Further, we are pleased to be working in collaboration with the Province of Manitoba and appreciate their support throughout this process. I would also like to extend my sincere appreciation to all who have contributed their time, expertise, and support to our region's collective vision.

I am honoured to be part of this historic initiative and remain confident that the work we are doing at the WMR will drive transformative growth and prosperity for our region in years come.

Sincerely,

Michael Moore,
WMR Board Chair

A Message from our Executive Director

As the new Executive Director of the Winnipeg Metropolitan Region, I am excited and proud to share the latest milestones marking a significant moment for our organization. In early 2023, the Capital Planning Region Board was established under provincial regulation and in April 2023, the WMR board members assumed the roles and responsibilities of the Capital Planning Region for the Province of Manitoba.



As part of this transition, our 18 dedicated board members representing municipalities within the Winnipeg Metropolitan Region welcomed 3 provincial appointees to table – Chair Michael Moore, Vice-Chair Elisabeth Saftiuk, and Member at Large, Chief Gordon BlueSky. Additionally, in 2023 we bid farewell to our former Executive Director, Colleen Sklar, known for her innovative leadership and strong advocacy for planning on a regional scale.

In 2023, our focus remained steadfast on producing the region’s first regional plan, Plan20-50. Since 2019, our dedicated planning team, made up of local, national, and international experts, has been working tirelessly to develop a comprehensive 30-year policy framework to enhance economic and social development through sustainable land use. In the fall, as part of the adoption process, we continued public consultations and held Indigenous engagement sessions to gather additional feedback on the plan.

Additionally, we achieved significant accomplishments that furthered our organizational goals and supported the regional plan. These accomplishments included:

- Releasing the *Visualizing Complete Communities* guide;
- Launching a free online inventory of land, water, and other natural resource; and
- In our commitment to reconciliation, hosting the 10th meeting of the Collaborative Leadership Initiative.

As we look ahead to 2024, we are inspired by the progress we’ve made and are motivated to continue our work towards building a thriving, sustainable region. Together, we will transform our shared vision into reality, creating lasting benefits for all communities within the Winnipeg Metropolitan Region.

Thank you for your continued support and dedication to our collective goals.

Sincerely,

Jennifer Freeman
Executive Director, Winnipeg Metropolitan Region

Capital Planning Region Regulation

In December 2022, the Province of Manitoba released the Capital Planning Region Regulation, which formed the Capital Planning Region Board (the Board). The Board consists of elected leaders of the Winnipeg Metropolitan Region's member municipalities, and three additional members that were appointed by the Province of Manitoba.

The Planning Act sets out the mandate of the region to enhance economic and social development by improving and coordinating sustainable land use and development in the region through:

- Adopting a regional plan;
- Facilitating and promoting regional considerations in providing infrastructure and services;
- Leading the development of regional responses to the planning issues of its regional member municipalities; and
- Identifying and promoting opportunities for the regional member municipalities to cooperate in the cost-effective development of infrastructure and the provision of services on a regional basis.

Keeping with best practice identified in other capital planning regions, the Board decided to continue to operate as the Winnipeg Metropolitan Region.

Capital Planning Region Meetings

On April 26, 2023, the Capital Planning Region Board held their inaugural meeting. This meeting designated and introduced the Board Chair and Vice-Chair, approved the procedural bylaw, budget, finances, as well as other legal and governance matters.

The following list compiles the meeting dates of the Capital Planning Region Board in 2023.

- Inaugural Board Meeting - April 26, 2023
- Executive Committee Meeting - May 18, 2023
- Regular Board Meeting - June 15, 2023
- Regular Board Meeting - September 14, 2023
- Regular Board Meeting - October 19, 2023
- AGM and Regular Board Meeting - November 16, 2023

The agenda and minutes for each meeting are available on the WMR's website (winnipegmetroregion.ca).

Provincially Appointed Members

Since the creation of the Capital Planning Region, three provincially appointed directors have joined the Board. These directors are Chair Michael Moore, Vice Chair Elisabeth Saftiuk, and Member at Large, Chief Gordon BlueSky.

Michael Moore is the former President of the Manitoba Home Builders Association and worked as a consultant with the Urban Development Institute. Most recently, he completed a four-year term as Vice-Chair of the Manitoba Hydro Electric Board, where he chaired the HR, Indigenous and Community Relations Committee.



Elisabeth Saftiuk is Vice President of Policy and Government Relations for the Manitoba Chambers of Commerce where she focuses on economic competitiveness, labour force issues, and trade in support of Manitoba's business community. Elisabeth is a Registered Professional Planner with a background in land use planning and downtown revitalization, and previously served as Regional Manager in the Steinbach Community Planning Office and as Executive Director of the Brandon Downtown Development Corporation. She holds a Bachelor of

Arts in Economics and a Master of City Planning from the University of Manitoba. Elisabeth is a former acting chair at the Manitoba Municipal Board and a current board director for the Manitoba Women's Enterprise Centre.

Chief Gordon BlueSky is the Chief of Brokenhead Ojibway Nation. Before being elected in 2022, he worked as the Director of Lands for Treaty One Development Corporation. He was involved with the Kapyong Land claim from the time it was initiated by Brokenhead Ojibway Nation in 2004. Within his time at Treaty One Development Corporation, Chief BlueSky successfully led the negotiations on the Gaawijjigemangit Agreement with the City of Winnipeg, which was initiated by Brokenhead Ojibway Nation. This agreement sees the former Kapyong Barracks being transformed into Naawi-Oodena, the largest urban reserve in Canada.





Capital Planning Region Board Members

The Capital Planning Region Board is made up of dedicated leaders representing 18 municipalities and three provincial appointees. Each member municipality appoints their Mayor or Reeve to the Board.



Mayor
**Scott
Gillingham**

City of
Winnipeg



Councillor
John Buffie

City of
Selkirk



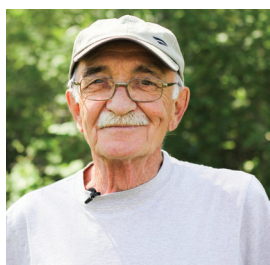
Mayor
Myron Dyck

Town of
Niverville



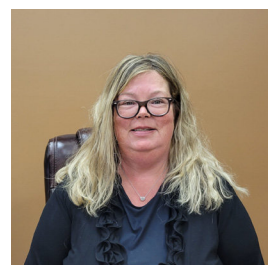
Mayor
**Sandra
Smith**

Town of
Stonewall



Mayor
Rick Gamble

Village of
Dunnottar



Reeve
**Christa Vann
Mitchell**

RM of
Cartier



Mayor
Carla Devlin

RM of
East. St Paul



Mayor
Jim Robson

RM of
Headingley

Capital Planning Region Board Members



Reeve
Brad Erb

RM of
Macdonald



Deputy Mayor
Shane Pelletier

RM of
Ritchot



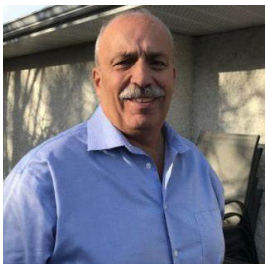
Reeve
Wes Taplin

RM of
Rockwood



Reeve
Ken Mulligan

RM of
Rosser



Mayor
Patrick Therrien

RM of
Springfield



Mayor
Joy Sul

RM of
St. Andrews



Mayor
Debbie Fiebelkorn

RM of St.
Clements



Reeve
Delmer Nott

RM of St.
François
Xavier



Mayor
Armand Poirier

R.M. of
Taché



Mayor
Peter Truijen

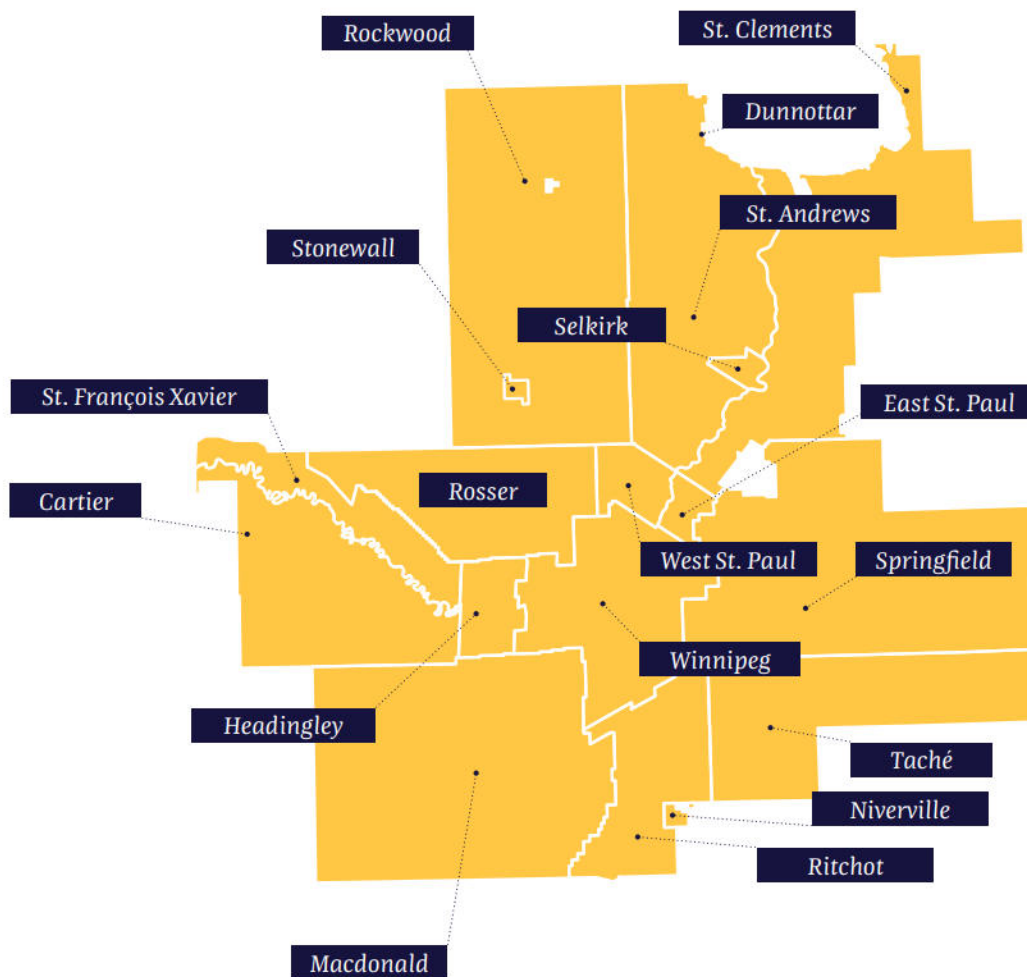
RM of
West St. Paul



Our Region

Municipalities Overview

The Winnipeg Metropolitan Region (WMR) includes eighteen municipalities across 7,800 square kilometres. Many of the municipalities have been established since the 1800s, giving the region strong cultural roots that have shaped communities and continue to play an important role today.



City of Winnipeg



A look at the Canadian Museum for Human Rights and downtown skyline.

Population (2021): 749,607
Area: 464 km²

The City of Winnipeg is Canada's eighth largest city located at the junction of the Red and Assiniboine Rivers near the geographic centre of North America. Winnipeg was incorporated as a city in 1873 and as of 2021 has a population of 749,607 people. The city is the largest urbanized area within the region. Known as the "Gateway to the West", Winnipeg has historically been and continues to be a transportation hub and supports a considerable transportation sector. Winnipeg has a fairly diverse economy with substantial employment supported in the health and social services, retail trade, and manufacturing sectors. Employment is focused in the downtown but also other areas including CentrePort Canada, a tri-modal inland port, partially located in the city. Three major rivers flow through the city including the Assiniboine River, Red River, and Seine River.

City of Selkirk



A stroll down Main Street and a view of the Perilous Crossing Monument, a statue depicting the precarious journeys of traders and settlers to Selkirk in the 1800s.

Population (2021): 10,504

Area: 25 km²

The City of Selkirk is located along the Red River northeast of the City of Winnipeg. Selkirk was incorporated in 1882 and has since grown to a population of 10,504 people as of 2021. It is known as the "gateway to the Interlake Region," serving as a vital hub with essential services and amenities. The mainstays of the local economy are tourism, steel, light manufacturing, the service sector, and government administration. The Trans Canada Trail, a regional trail that crosses the region, passes through Selkirk.

Town of Niverville



The exterior of Niverville's newly created recreation centre and a look at Niverville's annual Olde Tyme Country Fair, a highlight for visitors and residents alike.

Population (2021): 5,947

Area: 2.3 km²

The Town of Niverville is located south of the City of Winnipeg. Niverville was first incorporated as a village in 1969 and later as a town in 1993. Niverville has a population of 5,947 people as of 2021. While agriculture remains the heart of Niverville's economy, there are additional employment sectors including retail, health, and social services. The Trans Canada Trail passes through Niverville.

Town of Stonewall



Stonewall's Quarry Park Heritage Arts Centre overlooking a gorgeous pond.

Population (2021): 5,046

Area: 6 km²

The Town of Stonewall is located north of the City of Winnipeg. Stonewall was incorporated in 1908 and has grown to a population of 5,046 people as of 2021. Limestone quarrying has been central to Stonewall's economy since the early 20th century, but since the 1960s Stonewall has been diversifying its economy.

Village of Dunnottar



A look at green technology and the Dunnottar Piers, a popular tourist attraction, which are built by hand every year.

Population (2021): 989

Area: 2.8 km²

The Village of Dunnottar is located on the shores of Lake Winnipeg north of the City of Winnipeg. It has a population of 989 people as of 2021, which expands in the cottage communities during the summer season. Three settlement areas, Ponemah, Whytefold, and Matlock, incorporated in 1948 as the Village of Dunnottar. Dunnottar is surrounded by rural areas and is well-known for its beaches and as a vacation spot for Manitobans. The economic base of Dunnottar consists mainly of retail services which support local cottages and summer tourists. Lake Winnipeg has historically provided residents with employment in commercial fisheries.

Rural Municipality of Cartier



A spectacular view of Beaudry Park resting on the Assiniboine River.

Population (2021): 3,344

Area: 553 km²

The RM of Cartier is located west of the City of Winnipeg and is bordered by the Assiniboine River. The municipality was incorporated in 1914 and has grown to a population of 3,344 as of 2021. Cartier is home to multiple communities including Dacotah, Elie, St. Eustache, Springstein, and Lido Plage. Cartier is home to Beaudry Provincial Park, which is connected to the Trans Canada Trail. The RM has a historic Franco-Manitoban culture and continues to support several French-speaking communities.

Rural Municipality of East St. Paul



The popular East St. Paul Farmers Market, which is hosted every Sunday in the summer.

Population (2021): 9,725

Area: 42 km²

The RM of East St. Paul abuts the northern edge of the City of Winnipeg, directly east of the Red River. East St. Paul was incorporated in 1916 and has grown to a population of 9,725 people as of 2021. East St. Paul has significant development in its southern half, including serviced residential, industrial, and commercial areas, and further north remains agricultural in nature. East St. Paul is home to two regional trails: the Trans Canada Trail and Duff Roblin Parkway Trail.

Rural Municipality of Headingley



A scenic look at the Taylor Bridge resting atop the Assiniboine River.

Population (2021): 4,331

Area: 107 km²

The RM of Headingley abuts the western edge of the City of Winnipeg. The municipality was incorporated in 1992 and has a population of 4,331 as of 2021. Headingley is intersected by the Assiniboine River, the Trans-Canada Highway, and the Trans Canada Trail. The municipality is largely agricultural, with residential concentrated around the Assiniboine River, and commercial development adjacent to the Trans-Canada Highway and along the Perimeter Highway.

Rural Municipality of Macdonald



Grain mills and houses in Oak Bluff, one of Macdonald's six communities.

Population (2021): 8,120
Area: 1,106 km²

The RM of Macdonald abuts the southwestern edge of the City of Winnipeg. Macdonald was incorporated in 1881 and is home to 8,120 residents as of 2021. It includes the communities of Oak Bluff, La Salle, Domain, Brunkild, Sanford, and Starbuck. The La Salle River flows through the municipality. The municipality's economy is primarily focused on agriculture, wood processing, and building supply products.

Rural Municipality of Ritchot



Peaceful and scenic views from La Barrière Park, a 323-acre park resting around the banks of the La Salle River in Ritchot.

Population (2021): 7,469

Area: 333 km²

The RM of Ritchot abuts the southern edge of the City of Winnipeg. Ritchot was incorporated in 1890 and has grown to a population of 7,469 people as of 2021. Communities within Ritchot include St. Adolphe, Ste. Agathe, Ile des Chênes, and Grande Pointe. Highway 75 intersects the municipality, and the Trans Canada Trail crosses it. Four rivers flow through the municipality including the Red River, Rat-Marsh River, La Salle River, and Seine River. The RM has a historic Franco-Manitoban culture and continues to support several French-speaking communities.

Rural Municipality of Rockwood



A breathtaking view overlooking Oak Hammock Marsh, a designated Ramsar Wetland of International Importance.

Population (2021): 8,440

Area: 1,200 km²

The RM of Rockwood is located northwest of the City of Winnipeg. It consists of multiple communities including Gunton, Balmoral, Stony Mountain, and Argyle, and surrounds the Towns of Stonewall and Teulon. The municipality was incorporated in 1880 and has grown to a population of 8,440 as of 2021. Rockwood is home to Oak Hammock Marsh and Netley Creek flows through it. Throughout its history, one of the main industries in the municipality has been limestone quarries, however, today agriculture is the predominant industry.

Rural Municipality of Rosser



The locally renowned Prairie Dog Central Railway, a heritage railway at the Inkster Junction Station in Rosser and an exit sign pointing drivers toward CentrePort.

Population (2021): 1,270
Area: 440 km²

The RM of Rosser abuts the northwestern edge of the City of Winnipeg. Rosser was incorporated in 1893 and has grown to a population of 1,270 people as of 2021. Rosser is made up of the communities of Grosse Isle, Meadows, Marquette, Gordon, and Lilyfield. While the majority of Rosser remains agricultural in nature, significant industrial development is occurring within the Rosser CentrePort lands. Approximately half of the lands designated for industrial development in CentrePort are located within Rosser.

Rural Municipality of Springfield



A bird's eye view of the Winnipeg Folk Festival, an annual music festival bringing 70,000 people together each year.

Population (2021): 16,142

Area: 1,100 km²

The RM of Springfield abuts the eastern edge of the City of Winnipeg. Springfield was incorporated in 1873 and has grown to a population of 16,142 people as of 2021. The largest communities in Springfield include Oakbank, Dugald, and Anola. The municipality contains Birds Hill Provincial Park, one of the busiest of Manitoba's Provincial Parks with about one million visitors per year and host of the annual Folk Festival that draws in 80,000 visitors annually to the region. A section of the Trans Canada Trail goes through Springfield from Birds Hill Park to Oakbank. Cooks Creek flows through the municipality.

Rural Municipality of St. Andrews



An airplane departing from the St. Andrews Airport and the outside of the St. Andrews Rectory, a Canadian National Historic Site.

Population (2021): 11,723

Area: 752 km²

The RM of St. Andrews is located along the Red River north of the City of Winnipeg. It consists of multiple communities including Lockport, Clandeboye, and Petersfield. The municipality was incorporated in 1880 and has grown to a population of 11,723 as of 2021. Netley Creek flows through the municipality. The RM can be described as an agricultural community with residential areas, seasonal cottages, neighbourhood businesses, and an industrial area surrounding the St. Andrews Airport.

Rural Municipality of St. Clements



Soaking up the sun rays at Grand Beach and the exterior of Grand Marais Community Central, a visitor centre.

Population (2021): 11,586

Area: 730 km²

The RM of St. Clements is located northeast of the City of Winnipeg and east of the Red River. It consists of multiple communities including East Selkirk and Grand Marais. St. Clements was incorporated in 1883 and has grown to a population of 11,586 people as of 2021. The municipality is known for its many parks and beach communities including Grand Beach Provincial Park on Lake Winnipeg – Manitoba's most popular tourist destination on the province's largest lake. Cooks Creek flows through the municipality. St. Clements is home to two regional trails: the Trans Canada Trail and Duff Roblin Parkway Trail.

Rural Municipality of St. François Xavier



A look at agricultural fields in St. François Xavier and the White Horse Monument beside the Trans-Canada Highway.

Population (2021): 1,449

Area: 204 km²

The RM of St. François Xavier is located west-northwest of the City of Winnipeg along the Assiniboine River and was incorporated in 1880. As of 2021, the population of the municipality has grown to 1,449 people and contains the communities of Pigeon Lake and St. François Xavier. The economy is largely focused on agriculture. The RM has a historic Franco-Manitoban culture and continues to support several French-speaking communities.

Rural Municipality of Taché



A feed mill and skate park in the heart of Landmark.

Population (2021): 11,916

Area: 580 km²

The RM of Taché is located southeast of the City of Winnipeg and was incorporated in 1880. As of 2021, Taché has a population of 11,916. Communities within Taché include Landmark, Lorette, Ste. Genevieve, Dufresne, Ross, and Linden. The TransCanada Highway intersects the municipality and the Seine River flows through it. The municipality has a diverse resource-based industry supported by mineral aggregate and strong agricultural roots. Taché contains a large and notable Indigenous population, particularly Métis people. 15% of the population identify as Métis, resulting in Taché having the second-largest Métis population ratio for any settlement with more than 10,000 people in Canada. The RM has a historic Franco-Manitoban culture and continues to support several French-speaking communities.

Rural Municipality of West St. Paul



A view of the magnificent Red River from West St. Paul.

Population (2021): 6,682

Area: 87 km²

The RM of West St. Paul abuts the northern edge of the City of Winnipeg, directly west of the Red River. West St. Paul was incorporated in 1916 and has grown to a population of 6,682 people as of 2021. West St. Paul is largely agricultural, with concentrations of residential development abutting the City of Winnipeg. West St. Paul has some business park-type development, largely within the Perimeter Highway and adjacent to the City of Winnipeg.



A Strong Foundation



Finance
Growth

DAILY REPORT

+.1 M
total revenue

51%
sales increase

THE BIG
NUMBERS

Revenue
Profit
Sales

WMR Timeline



1998

Mayors and Reeves of the Capital Region
Established under leadership of then-Winnipeg Mayor Susan Thompson.



2006

Capital Region Partnership Act
Formalizing regional collaboration. 2006 also brought an organizational name change to Partnership of the Manitoba Capital Region.

Capital Region Review
Established Panel, chaired by Alan Scarth.

1999



Building Something Big
A blueprint for collaboration on high-level land use and economic development was released.

2014



WMR Timeline



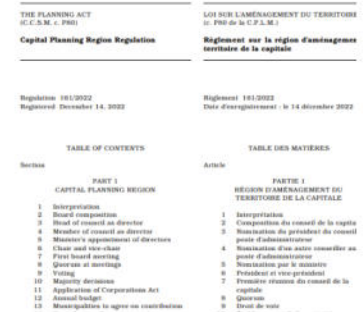
2016

Securing our Future
Report on population analysis and projections, assessments of land use, transportation networks, and infrastructure.



2021

Draft Plan20-50
The first Regional Plan in Manitoba was released.



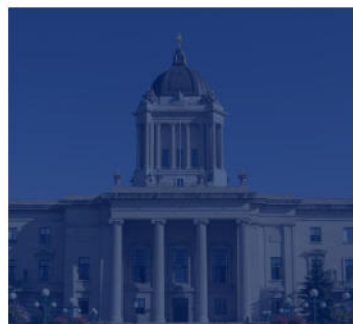
2023

CPR Regulation
Established the Capital Planning Region as a statutory corporation with the mandate to adopt the first regional plan in Manitoba.

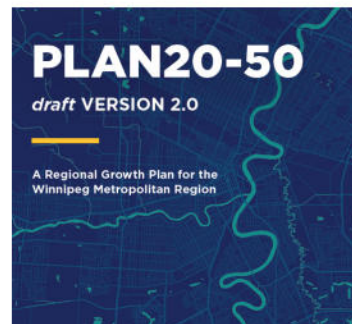
Provincial Mandate
Province mandates the WMR to draft Plan20-50

Draft Plan20-50 v2.0
The second version of Plan20-50 was released.

2019



2022





2023 in Review

Plan20-50: Developing a Regional Plan

In 2019, the Province of Manitoba mandated the WMR with the unique and important responsibility of coordinating the development of a regional plan, the first in Manitoba. The WMR was given this task based on its history of work in the area of regionalism and planning. The first draft of Plan20-50 was released in 2021, and since then has been updated to reflect feedback from stakeholders, Indigenous communities, municipal members, and the public. This has resulted in Plan20-50 v2.0.

With the WMR taking on the responsibilities of the Capital Planning Region, Plan20-50 has moved into the formal adoption process which will continue into 2025 when the plan is submitted to Manitoba's Minister of Municipal and Northern Relations for review. Following the minister's review, the plan will then go to third reading and be adopted. Once adopted, member municipalities will have three years from the date of adoption to ensure consistency between their development plans and Plan20-50.





Plan20-50: Vision & Policy

Vision

In 2050, the quality of life here is second to none in the world.

Our communities will thrive because of the environment of trust, coordination and collaboration that guides good decision-making, transforming all 18 member municipalities into a globally attractive and resilient region.

Through collaboration, innovation and a focus on best practice, we can facilitate strategic infrastructure investment and coordinate land use planning and services while protecting our land and water.

Plan20-50 will ignite the Manitoba economy and create a high quality of life in a way that cultivates resilience to secure our future for generations to come.

Policy

Plan20-50 is a blueprint for a resilient, sustainable, and globally competitive Winnipeg Metropolitan Region that identifies four policy lenses to review all policy.

Draft Plan20-50 includes five integrated policy areas. These policy areas being Integrated Communities & Infrastructure, Investment & Employment, One Environment, Resource Management, and Collaborative Governance.

Plan20-50: Consultation 2023

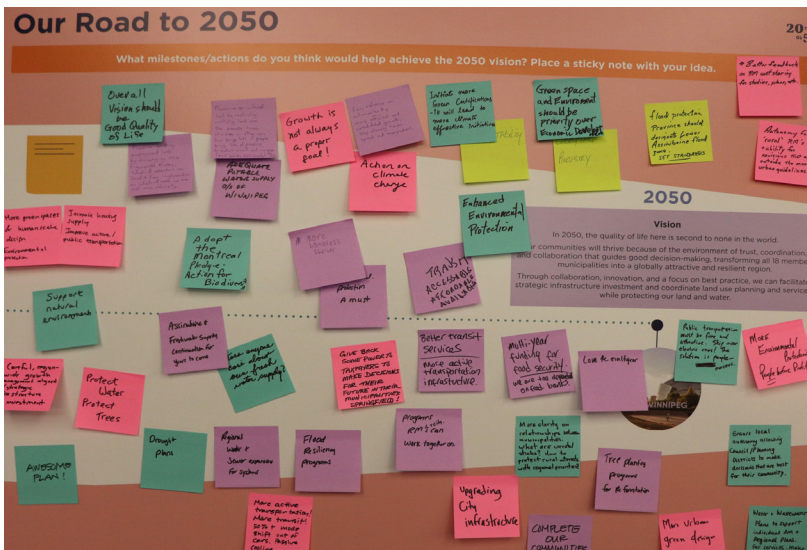
From 2021 to January 2023, the WMR held a series of workshops with municipal leaders to gather feedback on Plan20-50. As per the legislated adoption process the consultation efforts continued into 2023.

Open House Sessions

In November 2023, the WMR held three public open houses on Plan20-50. These sessions were held in Winnipeg, Stonewall, and Île-des-Chênes. These consultation sessions were widely attended and allowed the WMR to receive valuable feedback, which will help in the development of the final draft of the Plan. Additionally, the WMR collected online feedback between November 1, 2023, and December 17, 2023 at 20to50.ca and held one-on-one meetings with 13 of the 18 municipalities of the Capital Planning Region.



Board welcoming visitors to the Open House in Winnipeg.

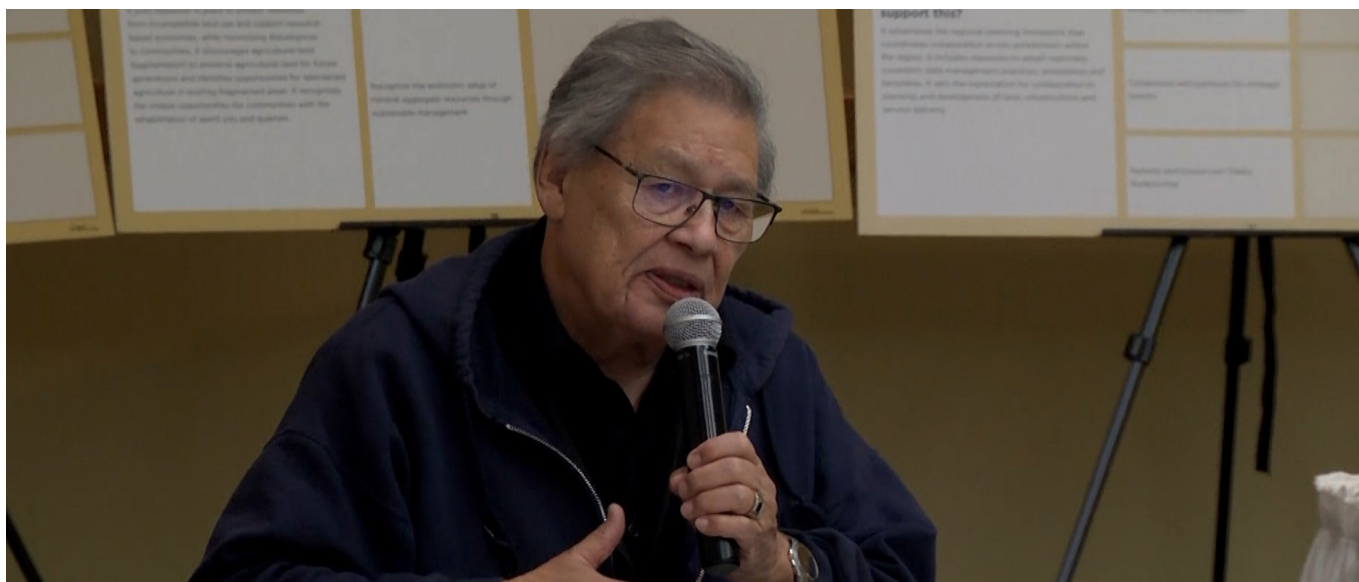


WMR planners ready to answer questions about the Plan and feedback received on an interactive board regarding milestones and actions to help achieve the 2050 vision.

Plan20-50: Consultation 2023

First Nation Engagement

In November 2023, the WMR held two information sessions for First Nations. These sessions presented draft Plan20-50, First Nations-related content, and what Plan20-50 means for the region. The WMR planning team was on hand at both these sessions and answered questions and received feedback. These sessions were insightful and provided the WMR with valuable knowledge. We are thankful to everyone who attended these sessions. Two First Nations advisors, Jim Bear and Laren Bill, who assist the WMR with First Nations work, attended these information sessions.



Jim Bear, speaking at the second information session held at South Beach Casino.

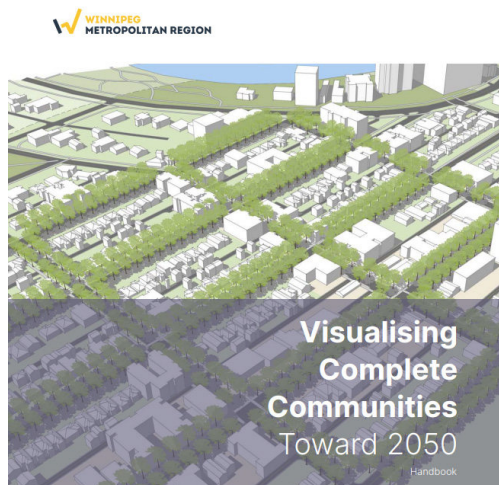


WMR staff at the first information session held at Wyndham Garden Winnipeg Airport.

Visualising Complete Communities: Toward 2050 Handbook

In September 2023, PlaceMakers Inc. and the WMR released the *Visualising Complete Communities: Toward 2050 Handbook*. The handbook is a companion piece to Plan20-50, which serves as an aid in visualizing some of the terms and definitions used in the plan.

The book discusses ten predominate place types of the WMR, some of which are auto-oriented single-use places, while others are walkable mixed-use complete communities. It also explores the elements of each and how a carefully managed portfolio of place types can generate higher returns.



Hazel Borys, the co-author of the handbook speaking at a workshop.

The cover of the *Visualising Complete Communities: Toward 2050 Handbook*.

Land, Water, and Other Natural Resources Inventory

On March 17, 2023, the WMR launched a free shared online inventory for land, water, and other natural resources that covers Treaty 1 Territory. The inventory was launched at the 10th CLI meeting and is accessible at nri.winnipegmetroregion.ca

The project was started as a direct result of the CLI process, which inspired participants to form a working group in 2021 to explore approaches to develop a shared inventory.

The more we know about our land, water, and other natural resources, the better able we are to restore, protect, and enhance these important natural features. Creating a shared inventory is the first step to ensure our communities have habitat to support biodiversity, recharge areas for safe clean drinking water, and land for food security, and to build resilience to withstand flooding, drought, and extreme weather events.

The working group met with SCO, the Manitoba Métis Federation, CIER, representatives from the United Nations, the WMR, and First Nation advisors Jim Bear and Laren Bill to assist in the development of guiding principles. The inventory keeps Indigenous worldview perspectives at the front and centre of the project, which was the primary principle.

The *Land, Water, and Other Natural Resources Inventory* is the first of its kind in Canada and provides an important collaborative opportunity to support healthy ecosystems while building partnerships to honour our Treaty relationships.

Class	Natural Feature Area (ha)	Average of Natural Feature Area (ha)	Average of Natural Feature Area (acres)	No. of Natural Features	Average of Road Density (km/km ²)
Agriculture	2,572,600.89	75.66	186.95	34004	2.46
Forest	710,652.01	15.87	39.21	44788	1.08
Grassland	173,509.47	4.86	12.00	35714	1.16
Scrub/Shrub	285,084.31	4.23	10.46	67361	1.32
Water	399,009.29	29.85	73.76	13367	0.86
Wetland	578,137.86	5.06	12.50	114326	1.04
Total	4,718,993.84	15.24	37.67	309560	1.27

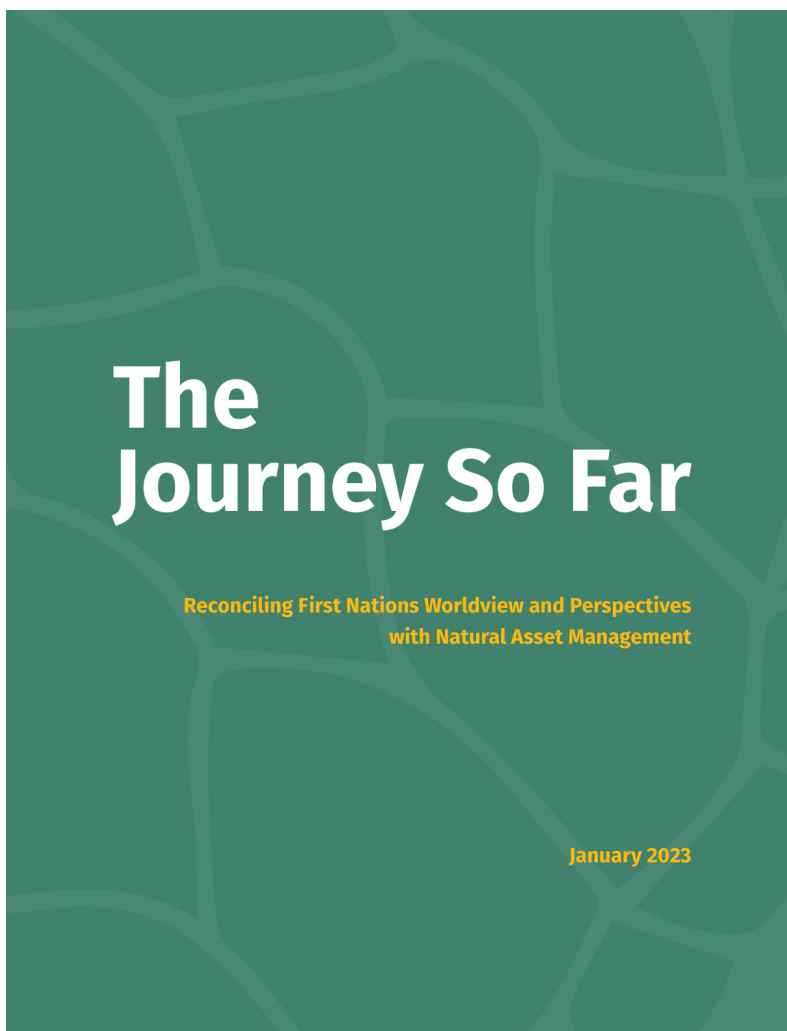
A look at the *Land, Water, and Other Natural Resources Inventory*.

The Journey So Far

In January 2023, the WMR, alongside First Nations advisors Jim Bear and Laren Bill and the Natural Assets Initiative (NAI), who assisted in the Land, Water, and Other Natural Resources Inventory process, released a report titled *The Journey So Far: Reconciling First Nations' Worldview and Perspectives with Natural Asset Management*.

This report detailed experiences shared while working on the Land, Water, and Other Natural Resources Inventory, as well as the phases of the project, changes made to be more inclusive to First Nations worldviews, opportunities, lessons learned, and the next steps for the project.

The report is available at: <https://data.winnipegmetroregion.ca/dataset/the-journey-so-far>



The cover of *The Journey So Far* report.

Collaborative Leadership Initiative



“I witnessed the beneficial results of bringing together leaders to learn from each other, find common ground, and explore solutions to ongoing challenges.

It gave me hope that future generations will benefit from what we started.”

Jim Bear
Project Advisor, Collaborative Leadership Initiative

Collaborative Leadership Initiative

Agreeing that the status quo was not good enough, Chiefs from the Southern Chiefs' Organization (SCO) and Mayors and Reeves from the Winnipeg Metropolitan Region (WMR) first came together in 2017 to find a better way to work together and formed the Collaborative Leadership Initiative (CLI).

Over the years, guided through a facilitated process by the Centre for Indigenous Environment Resources (CIER), elected leaders participating in the CLI have continued their work on matters of mutual interest. Since the first meeting in March of 2018, the CLI has held ten meetings where leaders developed collaborative approaches and solved issues of common concern while recommitting to the Treaty relationship.

Key topics discussed and explored through the CLI partnership have included reconciliation, protection of freshwater resources, waste management, economic development, good jobs for all, the Indian Act, the Municipal Act, improving quality of life for all, the circular economy, green infrastructure, water quality trading, Treaty Land Entitlement, and creating strong communities.

Through the work of the CLI, three pilot projects were launched in CLI member communities, including a shoreline stabilization project in Sagkeeng First Nation, a duckweed harvesting project in Dunnottar, and a biomass harvesting project in Rosser.

Through this process of collaboration and reconciliation, CLI leaders have embarked on a groundbreaking and transformative journey, built strong and meaningful relationships, and challenged the status quo - advancing shared priorities by taking collaborative action.



Leaders of the CLI holding up medals after signing a Memorandum of Understanding, which formalized an agreement to work together on common goals and interests, in the spirit of reconciliation, and live together in trust and respect.

10th CLI Meeting - Our Shared Future

In Spring 2023, the 10th meeting of the CLI took place, where leaders met for a half-day forum to discuss and reflect on their accomplishments and to continue to move their work forward. This meeting echoed the sentiment of the “art of the possible” – innovative solutions being achieved when leaders come together on issues of common concern.



Participants of the 10th CLI meeting.



“I can’t think of anything that can have more of an impact for our children and grandchildren than learning to work together as Indigenous and non-Indigenous community members, shaping tomorrow to make sure that it’s different than yesterday.” - Scott Gillingham, Mayor of the City of Winnipeg.

WMR Multimedia Content

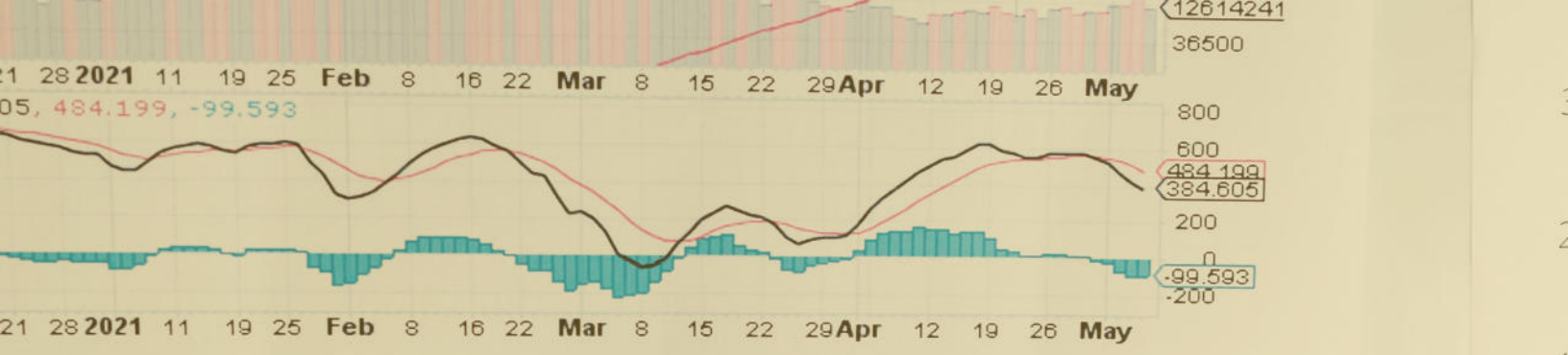
Starting in 2022, the WMR began to produce videos to go alongside their various projects, especially content surrounding Plan20-50. These videos help to build capacity around the importance of the regional plan and showcase the region visually. The following videos were released in 2022 and 2023:

- Digging into Plan20-50 2.0 (intro)
- The Winnipeg Metropolitan Region's Plan20-50 2.0 (A Brief Summary)
- That's Why Plan20-50: Natural Abundance (Short 1)
- That's Why Plan20-50: Natural Abundance (Short 2)
- That's Why Plan20-50: Vibrant Communities (Short 1)
- That's Why Plan20-50: Vibrant Communities (Short 2)
- That's Why Plan20-50: Bustling Economy (Short 1)
- That's Why Plan20-50: Bustling Economy (Short 2)
- History of Planning - Winnipeg Metropolitan Region
- Plan20-50 Policy Area 1 Overview: Integrated Communities and Infrastructure (Short)
- Plan20-50 Policy Area 2 Overview: Investment and Employment (Short)
- Plan20-50 Policy Area 3 Overview: One Environment (Short)
- Plan20-50 Policy Area 4 Overview: Resource Management (Short)
- Plan20-50 Policy Area 5 Overview: Collaborative Governance (Short)
- Plan20-50 Workshop #6 - City of Winnipeg Mayor Scott Gillingham Speech
- Digging into Plan20-50 - Workshop #6
- The Journey to Plan20-50
- Land, Water and Other Natural Resources Inventory
- Oliver Brandes Short Clip - CLI Meeting #10

All of these videos are viewable at: www.youtube.com/@winnipegmetroregion



The thumbnail to "The Winnipeg Metropolitan Region's Plan20-50 2.0 (A Brief Summary)" video.



FINANCE REVIEW



Financials

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Financial Statements
Nine Month Period Ended December 31, 2023

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Index to Financial Statements
Nine Month Period Ended December 31, 2023

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INDEPENDENT AUDITOR'S REPORT

To the Members of Capital Planning Region operating as Winnipeg Metropolitan Region

Opinion

We have audited the financial statements of Capital Planning Region, operating as Winnipeg Metropolitan Region, (the Corporation), which comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in net assets and cash flows for the nine month period then ended, and the notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2023, and the results of its operations and cash flows for the period then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

(continues)

Independent Auditor's Report to the Members of Capital Planning Region operating as Winnipeg Metropolitan Region (*continued*)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Winnipeg, Manitoba
May 9, 2024

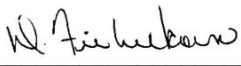


CHARTERED PROFESSIONAL ACCOUNTANTS

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Statement of Financial Position
December 31, 2023

	2023
ASSETS	
CURRENT	
Cash	\$ 769,657
Accounts receivable	108,001
Goods and services tax recoverable	4,635
Prepaid expenses	35,815
	918,108
FIXED ASSETS (Note 5)	16,173
RESTRICTED CASH (Note 4)	25,950
	\$ 960,231
LIABILITIES	
CURRENT	
Accounts payable and accrued liabilities	\$ 60,299
Wages payable	10,773
Employee deductions payable	22,080
Pension plan payable (Note 8)	6,739
Deferred funding (Note 6)	254,860
	354,751
LEASE COMMITMENTS (Note 7)	
NET ASSETS	
Unrestricted	605,480
	\$ 960,231

ON BEHALF OF THE BOARD


 _____ Director


 _____ Director

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Statement of Operations
Nine Month Period Ended December 31, 2023

	Budget	Total
	2023	2023
		(9 months)
REVENUE		
Membership fees	\$ 202,050	\$ 202,050
Province of Manitoba grants	405,000	546,772
Consulting income	35,740	20,720
Fire Reporting System membership fees	25,838	22,275
Reimbursement from John Q Public Inc.	-	5,165
Interest income	-	1,419
	668,628	798,401
Manitoba Habitat Heritage	15,000	-
Transfer from deferred funding	65,000	257,248
Transfer to deferred funding	-	(268,617)
	748,628	787,032
EXPENSES		
Accounting fees	36,000	21,578
Advertising and promotion	-	1,068
Amortization	-	9,938
Bank charges	75	107
Board executive expense	11,250	4,151
Communication support	3,750	806
Computer hardware and equipment	20,250	16,956
Consultation and notification	15,000	15,202
Consulting fees	84,743	99,766
Digital maintenance and support	14,750	3,714
Direct project costs	16,250	17,544
Insurance	3,000	3,130
Legal fees	59,256	49,130
Management salaries	131,250	53,436
Meeting	-	5,794
Memberships	7,500	5,670
Office	9,000	6,723
Pension plan (Note 8)	32,634	18,389
Plan 20-50	65,000	15,964
Professional fees	3,500	717
Rental	33,750	31,283
Repairs and maintenance	-	2,902
Salaries and wages	291,907	240,942
Software subscription	26,750	17,758
Telephone	2,250	1,700
Professional development and services	12,625	1,825
Travel	7,500	1,024
Utilities	7,350	7,298
Website hosting and maintenance	70,000	57,727
	965,340	712,242
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FOR THE PERIOD	\$ (216,712)	\$ 74,790

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Statement of Changes in Net Assets
Nine Month Period Ended December 31, 2023

	2023
NET ASSETS - BEGINNING OF PERIOD	\$ -
Excess of revenue over expenses	74,790
Transfer of net assets (<i>Note 3</i>)	530,690
NET ASSETS - END OF PERIOD	\$ 605,480

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Statement of Cash Flows
Nine Month Period Ended December 31, 2023

	2023
OPERATING ACTIVITIES	
Excess of revenue over expenses	\$ 74,790
Items not affecting cash:	
Amortization	9,938
Transfer from deferred funding	(257,248)
Transfer to deferred funding	<u>268,617</u>
	<u>96,097</u>
Changes in non-cash working capital:	
Accounts receivable	113,717
Goods and services tax recoverable	22,345
Prepaid expenses	(24,325)
Accounts payable and accrued liabilities	25,382
Wages payable	5,463
Employee deductions payable	2,030
Pension plan payable	<u>2,501</u>
	<u>147,113</u>
Cash flow from operating activities	<u>243,210</u>
INVESTING ACTIVITIES	
Purchase of fixed assets	(4,536)
Transfer of cash from WMR Inc.	<u>531,480</u>
Cash flow from investing activities	<u>526,944</u>
FINANCING ACTIVITY	
Change in restricted cash	<u>(497)</u>
INCREASE IN CASH POSITION	769,657
CASH POSITION - BEGINNING OF PERIOD	<u>-</u>
CASH POSITION - END OF PERIOD	\$ 769,657

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)

Notes to Financial Statements

For the Nine Month Period Ended December 31, 2023

1. PURPOSE OF THE CORPORATION

Capital Planning Region (the "Corporation") is a Statutory Corporation of Manitoba created under The Planning Act of Manitoba. Management has determined that they are exempt from payment of income tax under Section 149(1) of the Income Tax Act.

The Corporation's mandate is to enhance economic and social development by improving and coordinating sustainable land use and development in the region of Manitoba.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Revenue recognition

Capital Planning Region follows the deferral method of accounting for contributions.

Restricted contributions including grants are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions including grants are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Membership fees are recognized over the course of the membership. Consulting income is recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Leases

Leases are classified as either capital or operating leases. At the time the Corporation enters into a capital lease, an asset is recorded with its related long-term obligation to reflect the acquisition and financing. Rental payments under operating leases are expensed as incurred.

Fixed assets

Fixed assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates:

Office equipment and furniture	4 years
Computer equipment	4 years

The Corporation regularly reviews its fixed assets to eliminate obsolete items.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

(continues)

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Notes to Financial Statements
For the Nine Month Period Ended December 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Financial assets measured at amortized cost on a straight-line basis include cash and accounts receivable. Financial liabilities measured at amortized cost on a straight-line basis include accounts payable and accrued liabilities, and wages payable. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

3. TRANSFER OF NET ASSETS

The Winnipeg Metropolitan Region Inc. ("WMR Inc.") board approved a transfer of all assets and liabilities to Capital Planning Region as of April 1, 2023 before dissolving. Capital Planning Region will carry on operations as Winnipeg Metropolitan Region. At the date of transfer, the financial position of WMR Inc. was:

	<i>April 1, 2023</i>
Assets	
Cash	\$ 531,480
Accounts receivable (net of allowance of \$34,211)	221,718
Goods and services tax recoverable	26,980
Prepaid expenses	11,490
Fixed assets	21,575
Restricted cash	25,453
	<u>\$ 838,696</u>
Liabilities	
Accounts payable and accrued liabilities	\$ 34,917
Wages payable	14,317
Employee deductions payable	11,043
Pension plan payable	4,238
Deferred funding	243,491
	<u>308,006</u>
Net Assets	
Unrestricted	<u>530,690</u>
	<u>\$ 838,696</u>

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)

Notes to Financial Statements

For the Nine Month Period Ended December 31, 2023

4. RESTRICTED CASH

The Corporation maintains a savings account with the TD Bank consisting of \$25,000, to secure the credit card balances payable. At December 31, 2023, there was a credit card balance of \$4,552 which is included in accounts payable and accrued liabilities. The savings account balance of \$25,950 consists of the \$25,000 initial deposit plus \$950 in interest earned to date.

5. FIXED ASSETS

	Cost	Accumulated amortization	Net book value
Office equipment and furniture	\$ 41,068	\$ 30,639	\$ 10,429
Computer equipment	60,538	54,794	5,744
	\$ 101,606	\$ 85,433	\$ 16,173

6. DEFERRED FUNDING

	Balance, April 1, 2023	Funds Received 2023	Revenue Recognized 2023	Balance, December 31, 2023
Transfer of Province of Manitoba deferred funding from Winnipeg Metropolitan Region to Capital Planning Region (Note 3)	\$ 243,491	\$ -	\$ (123,631)	\$ 119,860
Province of Manitoba	-	540,000	(405,000)	135,000
	\$ 243,491	\$ 540,000	\$ (528,631)	\$ 254,860

7. LEASE COMMITMENTS

The Corporation leases a premises under an agreement expiring December 31, 2023. This agreement was amended and renewed for an additional three-year term expiring on January 27, 2027. Under the lease the Corporation is required to pay rent of \$3,333 plus GST for the month of January 2024 and \$4,000 per month plus GST effective February 1, 2024.

Future minimum lease payments are as follows:

2024		\$ 49,700
2025		50,400
2026		50,400
2027		4,200
		\$ 154,700

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Notes to Financial Statements
For the Nine Month Period Ended December 31, 2023

8. PENSION PLAN

The Corporation is included in a multi-employer defined benefit pension plan for its employees through the Municipal Employee Benefits Program ("MEBP"). The pension has been accounted for as a defined contribution plan because the Corporation has access to information on only their portion of contributions and liability for the plan.

The contributions are held in trust by the pension plan administrator and are not presented as assets or liabilities on these financial statements. The Corporation is required to match employee contributions which are calculated at a rate of 8.4% on earnings up to the CPP yearly maximum pensionable earnings and 9.6% for earnings over the CPP yearly maximum pensionable earnings.

The expense for the nine months ending December 31, 2023 is \$18,389 as presented in the Statement of Operations. The Corporation is liable in respect to contributions related to its participating employees.

The Corporation expects to contribute \$29,094 for the next fiscal period towards the pension plan.

9. BUDGET

The budget has been included for information purposes only. Budget figures included in the financial statements were not subjected to audit procedures.

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Operations
Nine Month Period Ended December 31, 2023

(Schedule 1)

	Budget 2023 (Unaudited) <i>(Note 9)</i>	Actual 2023
REVENUE		
Membership fees	\$ 202,050	\$ 202,050
Province of Manitoba Community Development Contribution	405,000	540,000
Province of Manitoba Green Team grant	-	6,772
Contribution from JohnQ	-	5,165
Interest	-	1,419
Manitoba Habitat Heritage	15,000	-
	622,050	755,406
Transfer to deferred funding	-	(135,000)
	622,050	620,406
EXPENSES		
Accounting fees	30,000	16,043
Advertising and promotion	-	834
Amortization	-	9,938
Bank charges	75	105
Board executive expense	11,250	4,151
Communication support	3,750	806
Computer hardware and equipment	11,250	8,294
Consultation and notification	15,000	15,202
Consulting fees	-	33,681
Digital maintenance and support	11,250	385
Direct project costs	11,250	7,358
Insurance	3,000	3,130
Legal fees	40,000	30,833
Management salaries	131,250	53,436
Meeting	-	5,794
Memberships	7,500	5,670
Office	9,000	5,304
Pension plan	32,634	18,389
Professional development and services	12,625	1,825
Professional fees	3,000	240
Rental	33,750	31,283
Repairs and maintenance	-	2,902
Salaries and wages	291,907	240,942
Software subscription	18,750	9,257
Telephone	2,250	1,700
Travel	7,500	1,024
Utilities	7,350	7,298
Website hosting and maintenance	45,000	26,034
	739,341	541,858
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$ (117,291)	\$ 78,548

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Fire Reporting System
Nine Month Period Ended December 31, 2023

(Schedule 2)

	Budget 2023 (Unaudited) <i>(Note 9)</i>	Actual 2023
REVENUE		
Fire Reporting System membership fees	\$ 25,838	\$ 22,275
EXPENSES		
Advertising and promotion	-	234
Consulting fees	25,838	10,175
Website hosting and maintenance	-	7,283
Direct project costs	-	5,250
	25,838	22,942
DEFICIENCY OF REVENUE OVER EXPENSES	\$ -	\$ (667)

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
International Institute for Sustainable Development **(Schedule 3)**
Nine Month Period Ended December 31, 2023

	Budget 2023 (Unaudited) <i>(Note 9)</i>	Actual 2023
REVENUE		
Consulting income	\$ 35,740	\$ 20,720
EXPENSES		
Contracted services	26,805	23,810
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$ 8,935	\$ (3,090)

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Transition
Nine Month Period Ended December 31, 2023

(Schedule 4)

	Budget 2023 (Unaudited) <i>(Note 9)</i>	Actual 2023
REVENUE		
Transfer from deferred funding	\$ -	\$ 105,648
EXPENSES		
Accounting fees	6,000	5,535
Computer hardware and equipment	9,000	8,662
Consulting fees	32,100	32,100
Digital maintenance and support	3,500	3,329
Direct project costs - Fire Reporting System	5,000	4,936
Legal fees	19,256	18,297
Professional fees	500	477
Software subscription	8,000	7,901
Website hosting and maintenance	25,000	24,411
	108,356	105,648
DEFICIENCY OF REVENUE OVER EXPENSES	\$ (108,356)	\$ -

The deficit identified has been covered by unrestricted net assets. No additional funding sources were available at the time the budget was prepared.

CAPITAL PLANNING REGION
(Operating as Winnipeg Metropolitan Region)
Working Group
Nine Month Period Ended December 31, 2023

(Schedule 5)

	Budget 2023 (Unaudited) <i>(Note 9)</i>	Actual 2023
REVENUE		
Transfer from deferred funding	\$ 65,000	\$ 151,600
Transfer to deferred funding	-	(133,617)
	65,000	17,983
EXPENSES		
Office	-	1,419
Software subscription	-	600
Plan 20-50	65,000	15,964
	65,000	17,983
EXCESS OF REVENUE OVER EXPENSES	\$ -	\$ -

Acknowledgments

The Winnipeg Metropolitan Region 2023-2024 Annual Report was produced by WMR Staff.

Contact Us:

4-875 St James Street
Winnipeg MB R3G 0V9

1-204-989-2048
info@wmregion.ca

www.winnipegmetroregion.ca



@Winnipeg Metropolitan Region



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